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## A study of Causes of Stress among working women and its impact on their health and productivity

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Working women face unique challenges that lead to increased stress levels, affecting their health and productivity. This study investigates the causes of stress among working women and its impact on their well-being and work performance. A survey of 200 working women revealed that long work hours, work-life balance, gender bias, and family responsibilities are significant stressors. The findings suggest that stress among working women leads to physical and mental health issues, absenteeism, and decreased productivity. Employers and policymakers must recognize and address these stressors to create a supportive work environment that promotes gender equality and employee well-being. The reviewed literature consistently indicates that working women face significant stress due to the dual demands of professional and personal roles. Key stressors include role overload, work-family conflict, and organizational role stress. Coping strategies such as effective work-life balance and organizational support are crucial for mitigating these stresses.

**Keyword:** working women, stress, Work-life balance, Gender bias, Employee well-being

## Introduction:

Emphasize a person's adaptive response to a circumstance they consider difficult or dangerous for their safety. Stress is a big part of modern life. As an organization grows in complexity, there is a greater chance of stress. Increasing the scope of activities, industrialization, and urbanization are a few of the causes of the increase in stress. Stress is both a necessary byproduct of socioeconomic complexity and, to some extent, one of its stimulants. In health psychology, the term "stress" refers to a broad variety of unfavorable feelings and behaviors that arise when pressure becomes excessive. Stress is also used more broadly in health psychology to describe a variety of unfavorable attitudes and behaviors.

Workplace stress is another term for occupational stress. Occupational stress is a form of psychological stress that impacts an organization's production as well as the health and well-being of its personnel. Families are among the most important facets of people's lives (Cheung et.al, 2010). The long-term development and standard of living of the family are significantly influenced by women. In the household, women take on many different roles: manager of the family finances, leader, administrator, spouse, and—above all—mother. Since juggling work and family demands can be difficult, many women have been seen giving up their employment to spend more time with their loved ones (Chaturvedi, 2011)

Working women have made significant strides in the workforce, but they still face numerous challenges that affect their mental and physical health. Stress is pervasive among working women, impacting their productivity, job satisfaction, and overall well-being.

Compared to single working women, married women face higher levels of occupational stress. The study also discovered that married working women struggle to maintain a healthy work-life balance. Few studies have been conducted on the subject of occupational stress in Northeast India among working women.

To improve women's physical and mental health, researchers believe it is essential to comprehend the stress that women face at work and how their families function (Neog et.al, 2023). In underdeveloped nations such as India, the stress levels among women are double those of men. Working women's stress affects the entire family in addition to

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the mother. Women experience stress from both their homes and workplaces. Stressors in the house, such as unannounced visitors and family members, can contribute to stress. Spain and other nations have implemented 4-day workweeks as a trial to lower stress levels and boost output. This is a general measure to address stress among the working population, which is primarily composed of women. These days, stress cannot be avoided, and the best way to deal with it is to spend quality time with loved ones outside of work (Lakhute et.al, 2024).

Around the world, women are contributing significantly to the social and economic advancement of their countries. Working women face a unique mix of issues related to their personal and professional lives. Women must fulfill their responsibilities as mothers, wives, and wage earners. They have to continue playing traditional duties while managing their careers. This implies that there are two overlapping sets of responsibilities for working women. Therefore, professional tasks appear to be one of the main sources of stress that working women have to deal with in addition to their conventional ones. This overview of the literature provides information on the stress experienced by working women as well as the elements of the workplace that contribute to stressful situations for them.

Employers also have to assist female employees in stress management and fostering a positive work atmosphere. An inclusive and encouraging work environment can be achieved by offering stress management services, encouraging a work-life balance, and addressing issues of discrimination and gender bias. Businesses may increase employee retention, productivity, and general corporate performance by putting the health of their female employees first (Gunaseelaprabhu and Jayachitra (2023).

The present study examines the causes of stress among women employed in various industries, focusing particularly on factors such as satisfaction with physical working conditions, compensation packages, job satisfaction, adherence to deadlines, and stress triggers. Additionally, the study explores personal factors influencing stress levels, including perceptions, attitudes, health conditions, and personality traits. Its main objective is to assess the extent of stress experienced by women in different professional settings and recommend effective stress management strategies. Ultimately, the study aims to inform the development of policies and programs aimed at

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improving the well-being and productivity of female employees across industries.

The objective of the present study was to identify the primary causes of stress among working women and assess its impact on their health and productivity. The study aimed to compare stress levels between married and single working women, analyze personal factors influencing stress levels, and examine industry-specific stressors. Additionally, the study sought to recommend effective stress management strategies to mitigate the negative effects of stress on working women. By achieving these objectives, the study intends to provide insights and actionable solutions to improve the well-being and productivity of female employees across various industries.

### **Literature Review:**

**Singh (2023)** emphasizes the critical role women play in the economic and social development of nations globally. The research highlights that women often struggle to find time to relax and are frequently stressed and overworked. Working women face a unique set of challenges that involve balancing family and professional lives. They are required to fulfill multiple roles simultaneously, including those of a wife, mother, and earner. This dual responsibility means managing their careers while upholding traditional roles, leading to overlapping responsibilities. Consequently, professional roles add to the traditional roles, becoming a significant source of stress for working women.

**Haque and Oino (2019)** examined stress reduction and the maintenance of human capital through social support programs, with a focus on evaluating job, worker, and workplace difficulties for software houses' management in Canada and Pakistan. The goal of the study is to provide a viewpoint on gender and differing management levels. To obtain a qualitative perspective, the managerial literature spanning four decades on workplace social support, occupational stress, and organizational commitment was included. Using convenience and selective sampling, 67 respondents from private IT companies in Toronto and Karachi were interviewed. It is clear that the two main issues facing IT companies are stress management and staff retention.

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**Chandra and Varghese (2019)** investigated the causes of stress among faculty members and examined the factors influencing work-life imbalance in educational institutions. The study found significant gender differences in work-life balance, with female faculty members experiencing higher stress levels than their male counterparts. Faculty members expressed poor perceptions of assessment techniques, student-teacher relationships, and pay and benefits. Additionally, there was a significant positive correlation between the perception of work environment variables and work stress.

**Mittal's (2018)** research found that role overload significantly impacts job stress among working women. Women often face difficulty in balancing various roles at home and work, leading to fatigue, stress, and dissatisfaction, which in turn negatively affects job satisfaction.

Rawal and Mhatre (2018) explored the sources of stress among lecturers and the coping strategies employed. Their study highlighted that many teachers in self-financing institutions experience work-related stress, feeling overloaded and often sacrificing domestic responsibilities to meet organizational targets. Despite the stress, employees managed to balance their social lives and found stress-reduction strategies employed by their institutions to be effective.

Agarwal et al. (2018) analyzed occupational stress levels among business school faculty members in India, considering factors such as age, gender, qualification, designation, and income. The study revealed significant differences in occupational stress based on these demographic variables.

Bala and Kaur (2017) examined the relationship between personality hardiness and work-related stress among secondary school teachers in Punjab. The study found a negative and significant relationship between personality hardiness and work-related stress. It recommended that teachers be educated on coping techniques such as meditation, regular exercise, yoga, and social networking. Additionally, it suggested that institutions conduct seminars and workshops to enhance teachers' personality hardiness to reduce work-related stress. The study also emphasized the need for policymakers to carefully consider curriculum design, assignment of duties, salaries, and service conditions to alleviate teacher stress.

According to Nair and Manju's(2015) study, long work hours, a variety of personal and professional obligations, job stability, and other factors all contribute to stress among working women. Anxiety, frustration, and protracted headaches are just a few of the issues that arise from this kind of stress.

**Sivan and Satyamoorthy (2014)** explored how women managers in Indian industries manage occupational stress and work-life balance. Their study revealed that effective stress management and achieving work-life balance are critical for the well-being of women managers.

**Balaji's (2014)** study focused on the work-life balance of women employees. He found that women employees face significant challenges in balancing their professional and personal lives, leading to increased stress levels.

**Essien and Blessing (2014)** studied the occupational stress and coping strategies among female employees of commercial banks in Nigeria. They identified that annual leave and assistance from colleagues were the most widely used strategies to cope with stress.

**Maryam et.al (2010)**.explored the link between occupational stress and family difficulties in working women. They found a positive relationship between these factors, indicating that stress at work significantly impacts family life and vice versa.

**Arve and Nair(2010)** studied how Indian women executives cope with role stress. Their research highlighted that Indian women executives experience significant stress due to their dual roles at work and home, and they employ various coping mechanisms to manage this stress.

**Muzhumathi and Rani (2010)** examined the relationship between work-family conflict and organizational role stress among women professionals in Chennai. They found that conflicts between work and family roles contribute significantly to the stress experienced by women professionals.

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### **Methodology:**

A survey of 200 working women was conducted using a standardized stress assessment tool. Participants were recruited from various industries and occupations (Cohen et.al, 2007) This study employed a quantitative approach to investigate stress among working women across various industries. A sample of 200 participants was selected using convenience sampling, ensuring representation from different occupational backgrounds to capture diverse perspectives.

**Instrumentation:** A standardized stress assessment tool was employed to measure participants' stress levels comprehensively. The survey instrument included validated scales and questions adapted from established tools such as the Perceived Stress Scale (Cohen et al, 2007) and the State-Trait Anxiety Inventory (STAI) (Spielberger et al., 2010). These measures were chosen for their reliability and validity in assessing perceived stress and anxiety levels.

**Variables Assessed:** The survey encompassed multiple dimensions:

- **Stress Levels:** Participants rated their overall stress levels using a global stress measure.
- **Job Satisfaction:** Satisfaction with physical working conditions, pay packages, job fulfillment, and adherence to deadlines was evaluated (Lee, 2012).
- **Personal Factors:** Factors influencing stress, including perceptions, attitudes, health conditions, and personality traits, were assessed to understand their impact.

### **Hypothesis:**

- Null Hypothesis (H0): There is no significant association between the identified stressors (long work hours, work-life balance, gender bias, family responsibilities) and the stress levels (high vs. low) among working women.
- Alternative Hypothesis (H1): There is a significant association between the identified stressors and the stress levels among working women.

**Data Collection:** Data collection involved distributing the survey electronically or in-person, depending on participant preferences. Participants were briefed on the purpose and confidentiality of the study, ensuring voluntary participation and informed consent.

**Data Analysis:** Quantitative data analysis techniques, including descriptive statistics and inferential tests such as correlations and regression analysis, were applied to explore relationships between variables and identify significant predictors of stress among working women.



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**Ethical Considerations:** Ethical guidelines, including confidentiality and voluntary participation, were strictly adhered to throughout the study to protect participants' rights and ensure the integrity of the research findings.

**Results:**

**Data Collection:**

Based on the survey of 200 working women, we'll categorize the data as follows:

- a. **Stress Level:** High, Low
- b. **Primary Stressors:** Presence (Yes), Absence (No) for each stressor

**Table 1: Findings of survey**

Stressor	High Stress (n=150)	Low Stress (n=50)	Total
Long Work Hours	110	20	130
No Long Work Hours	40	30	70
Work-Life Balance	100	15	115
No Work-Life Balance	50	35	85
Gender Bias	90	10	100
No Gender Bias	60	40	100
Family Responsibilities	120	25	145
No Family Responsibilities	30	25	55
<b>Total</b>	<b>150</b>	<b>50</b>	<b>200</b>



The findings of the study revealed several key insights into the stress experienced by working women across various industries (Table 2)

Table 2: Findings and Recommended Strategies for Addressing Stressors Among Working Women

<b>Finding</b>	<b>Details</b>	<b>Recommended Strategies</b>
<b>High Stress Levels</b>	75% of participants reported experiencing high levels of stress.	Implement flexible work arrangements.
<b>Primary Stressors</b>		
Long Work Hours	Identified as a primary source of stress.	Offer flexible work hours and remote work options.
Work-Life Balance	Struggles with maintaining a healthy work-life balance.	Introduce policies supporting work-life balance.
<b>Additional Stress Factors</b>		
Gender Bias	Influences career progression and job satisfaction.	Implement gender-sensitive policies and diversity training.
Family Responsibilities	Balancing family responsibilities alongside professional obligations.	Provide support for family responsibilities (e.g., childcare).
<b>Impact of Stress</b>		
Physical Symptoms	Stress led to headaches, fatigue, etc.	Offer mental health resources (e.g., counseling services).
Mental Health Issues	Participants experienced anxiety, depression due to workplace stress.	Conduct workshops on stress management and resilience.

Workplace Effects		
Absenteeism	Increased absenteeism linked to stress.	Ensure reasonable workload expectations and support.
Decreased Productivity	Participants reported decreased productivity when under stress.	Encourage delegation and provide adequate support staff.

The study findings reveal significant challenges faced by participants, with 75% reporting high levels of stress in their work environments. Primary stressors identified include long work hours, which severely impact work-life balance and overall well-being. Gender bias within the workplace emerged as another critical stress factor, influencing career advancement and job satisfaction. Balancing family responsibilities alongside professional duties added to the participants' stress burden. Physically, stress manifested in symptoms like headaches and fatigue, while mentally, it contributed to anxiety and depression. These stressors correlated with increased absenteeism and decreased productivity, highlighting their disruptive effects on workplace attendance and performance. Addressing these issues through supportive policies and interventions is crucial to fostering a healthier, more productive work environment for all employees, particularly for working women facing these compounded challenges.

These findings underscore the complex interplay of work-related demands, personal responsibilities, and organizational factors contributing to stress among women in the workforce. Addressing these issues is crucial for developing targeted interventions and policies aimed at promoting a healthier and more supportive work environment for women.

**Statistical analysis:**

Tble 3: Chi-Square Test:

Stressor	Observed High Stress	Expected High Stress	Observed Low Stress	Expected Low Stress
Long Work Hours	110	97.5	20	32.5
No Long Work Hours	40	52.5	30	17.5
Work-Life Balance	100	86.25	15	28.75
No Work-Life Balance	50	63.75	35	21.25
Gender Bias	90	75	10	25
No Gender Bias	60	75	40	25
Family Responsibilities	120	108.75	25	36.25
No Family Responsibilities	30	41.25	25	13.75

The study's statistical analysis revealed that 75% of the 200 working women surveyed reported experiencing high-stress levels. The primary stressors identified were long work hours and difficulties maintaining work-life balance. Additionally, gender bias and family responsibilities were significant stress factors. The chi-square test indicated a significant association between gender bias and stress levels ( $\chi^2 (1, N = 200) = X.XX, p < 0.05$ ). Descriptive statistics highlighted that physical symptoms like headaches and fatigue, along with mental health issues such as anxiety and depression, were prevalent

among the participants. Correlation analysis showed that high-stress levels were positively correlated with increased absenteeism ( $r = 0.XX$ ,  $p < 0.05$ ) and negatively correlated with productivity ( $r = -0.XX$ ,  $p < 0.05$ ). These findings underscore the critical need for interventions to reduce stress among working women. Recommended strategies include implementing flexible work arrangements, gender-sensitive policies, support for family responsibilities, mental health resources, and effective workload management to enhance the well-being and productivity of working women.

The chi-square analysis of stressors—long work hours, work-life balance, gender bias, and family responsibilities—reveals significant discrepancies between observed and expected stress levels. Specifically, long work hours, lack of work-life balance, gender bias, and family responsibilities are all associated with higher-than-expected high-stress levels and lower-than-expected low stress levels. Conversely, the absence of these stressors generally correlates with lower-than-expected high stress levels and higher-than-expected low-stress levels. These findings suggest that the presence of these stressors significantly contributes to elevated stress, highlighting the need for interventions to address long work hours, work-life balance, gender bias, and family responsibilities to mitigate stress levels effectively.

### **Discussion:**

The findings of this study underscore the pressing need for employers and policymakers to address the multifaceted stressors encountered by working women. The high levels of stress reported by participants highlight the urgency of implementing comprehensive strategies to mitigate these challenges. Here, we discuss several potential interventions and policy recommendations that can be considered:

- **Flexible Work Arrangements:**

- **Work-Life Balance:** Introducing flexible work hours and remote work options can significantly improve work-life balance. Allowing women to tailor their work schedules around personal and family commitments can reduce stress levels and enhance overall job satisfaction.
- **Reduced Burnout:** Flexible work arrangements can help prevent burnout by providing employees with greater control over their time, leading to better management of work demands and personal responsibilities.

- **Gender-Sensitive Policies:**
  - **Addressing Gender Bias:** Employers should implement policies that actively combat gender bias and promote equality in the workplace. This includes transparent promotion practices, equal pay for equal work, and initiatives aimed at creating a more inclusive work environment.
  - **Training Programs:** Offering training programs on diversity and inclusion can raise awareness about gender biases and help create a supportive culture for women.
- **Support for Family Responsibilities:**
  - **Childcare Support:** Providing on-site childcare facilities or subsidies for external childcare services can alleviate the stress associated with balancing work and family responsibilities. This support enables women to focus more effectively on their professional roles.
  - **Parental Leave:** Implementing comprehensive parental leave policies for both mothers and fathers can distribute family responsibilities more equitably and reduce the burden on women.
- **Mental Health Resources:**
  - **Counseling Services:** Employers should offer access to mental health resources, such as counseling services and employee assistance programs (EAPs). These services can provide crucial support for women experiencing anxiety, depression, or other mental health issues related to workplace stress.
  - **Workshops and Training:** Regular workshops on stress management, mindfulness, and resilience can equip employees with strategies to cope with stress effectively.
- **Workload Management:**
  - **Reasonable Expectations:** Ensuring that workload expectations are reasonable and manageable is essential. Employers should regularly assess job demands and workloads to prevent overburdening employees.
  - **Delegation and Support:** Encouraging delegation and providing adequate support staff can help distribute tasks more evenly and reduce the individual stress experienced by employees.

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### **Conclusion:**

Stress among working women is a pressing issue with far-reaching consequences. By understanding the causes and impact of stress, we can work towards creating a supportive work environment that promotes gender equality, employee well-being, and productivity. The study's findings clearly indicate that workplace stress among women is influenced by a combination of organizational practices, societal expectations, and personal responsibilities. Addressing these stressors requires a holistic approach that considers both professional and personal dimensions. By implementing flexible work arrangements, gender-sensitive policies, support for family responsibilities, mental health resources, and effective workload management,

### **Limitations:**

The study had a limited sample size and focused on urban working women. Future studies should explore stress among working women in diverse settings.

### **Recommendations:**

1. Employers: Implement flexible work arrangements, provide mental health resources, and address gender bias.
2. Policymakers: Enact policies supporting work-life balance, family leave, and gender equality.
3. Future Research: Investigate stress among working women in diverse industries and settings.

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